The Broken Border



Canadian Trucking Industry

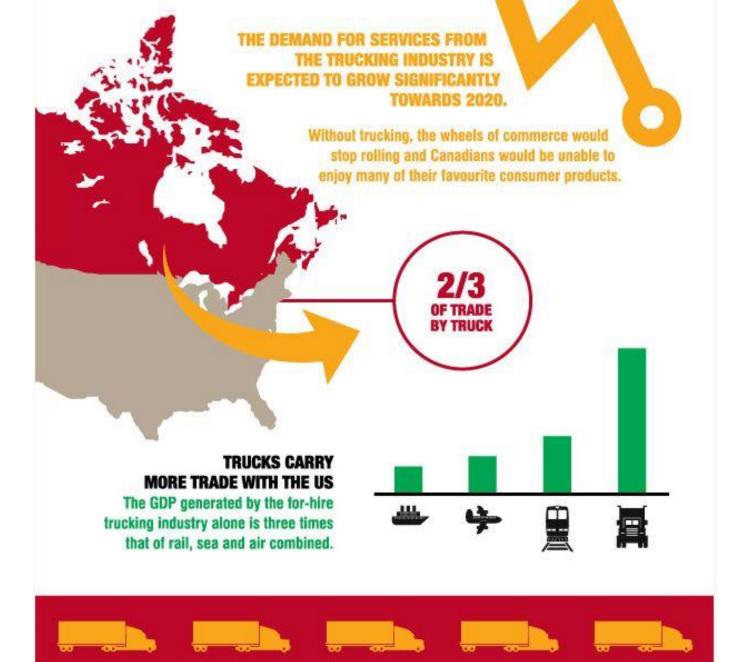


IT IS ESTIMATED THAT OVER 90% OF ALL CONSUMER PRODUCTS AND FOODSTUFFS ARE SHIPPED BY TRUCK. Either solely or in part.

90%



Real GDP in the for-hire trucking industry is valued at about \$17 billion, but its impact on our economy is far greater, making trucking in general a \$65-billion industry overall. THE TRUCKING SECTOR PROVIDES BENEFITS TO THE ECONOMY THROUGH THE SALES, JOBS, AND TAXES GENERATED BY FIRMS AND SOLE PROPRIETORS OPERATING IN THE SECTOR.





TYPICALLY, OVER 10 MILLION TRUCKS
CROSS THE CANADA-U.S. BORDER
EACH YEAR WITH THE VALUE OF GOODS
INCREASING SINCE 2011.



The Canada-US border and the tacilitation of trade is a key priority for both countries. Together, with the assistance of the Canadian Trucking Alliance, CANADA AND THE US COOPERATE IN A NUMBER OF INITIATIVES TO HELP FACILITATE CROSS BORDER trade, INCLUDING THE BEYOND THE BORDER ACTION PLAN.



ABOUT CTA

IS A FEDERATION OF PROVINCIAL TRUCKING ASSOCIATIONS.

We represent a broad cross-section of the trucking industry – some 4,500 carriers, owner-operators and industry suppliers.



With our head office in Toronto and provincial association offices in Vancouver, Calgary, Regina, Winnipeg, Montreal and Moncton, CTA REPRESENTS THE INDUSTRY'S VIEWPOINT ON NATIONAL AND INTERNATIONAL POLICY, REGULATORY AND LEGISLATIVE ISSUES THAT AFFECT TRUCKING.

CTA Membership

- Fleets of all shapes and sizes
- CTA members service all areas of North America
- 2/3's of all freight domestically and internationally
- Employ 150,000 Canadians
- Private Motor Carriers
 - (Canadian Tire, Tim Horton's, Frito Lay, Hudson's Bay, etc.)
- Couriers & Freight Forwarders

- 40 % operate fleets less than ten trucks*;
- 40% between 10-50 trucks*;
- 10% have between 51-100 trucks; and,
- 10% have fleets of over 100 trucks.

**80% of CTA members have 50 trucks or less



CTA BOARD of DIRECTORS

Payne Transportation

Boutin Express

Transport OSI

Q-line Trucking

Northern Resource TLP

Rosenau

Armour

Transport Watson

Triton Transport

CPX

Jade Trans

Duckering's Transport

Cold Star Freight

Munden Trucking

Bandstra

Arrow

Westcan Bulk

Kriska

Orlicks

JD Smith

Trimac

Atlantic Diversified

Bison Transport

Caron Transport

Challenger

Easson's

Transport Robert

MacKinnon Transport

Shaw Cable

TransForce

Arnold Bros

Midland Transport

Global Transportation

Grimshaw Trucking

Kurtz Trucking

Nighthawk Truck

Siemens Transport

Jag Trucking

Sutco Transportation

Dynamic Transport

Canada Cartage

T-T Group

CAT

Erb Group

AP Transport

Groupe Guilbault

Jeff Bryan Transport

THD

DTL T

WJ Deans

FedEx

Du Midi Express

Liberty Linehaul

Manitoulin Transport

Wheels Group

On Freight

PHL

Penner

Rosedale

Telus Planet

Spring Creek Carriers

Tandet

Thomson Group

JE Fortin

The Broken Border Contributing Factors

- Harmonization (Lack Of)
- OGD/PGA
 Other Government Departments/Participating Government Agency
- Immigration
- Infrastructure

#1 Common Border Complaint

Variable

Inconsistent

Arbitrary

= UNPREDICTABLE

Random

Unreliable

Uncontrollable

Undependable



Border Variables Trucking Perspective

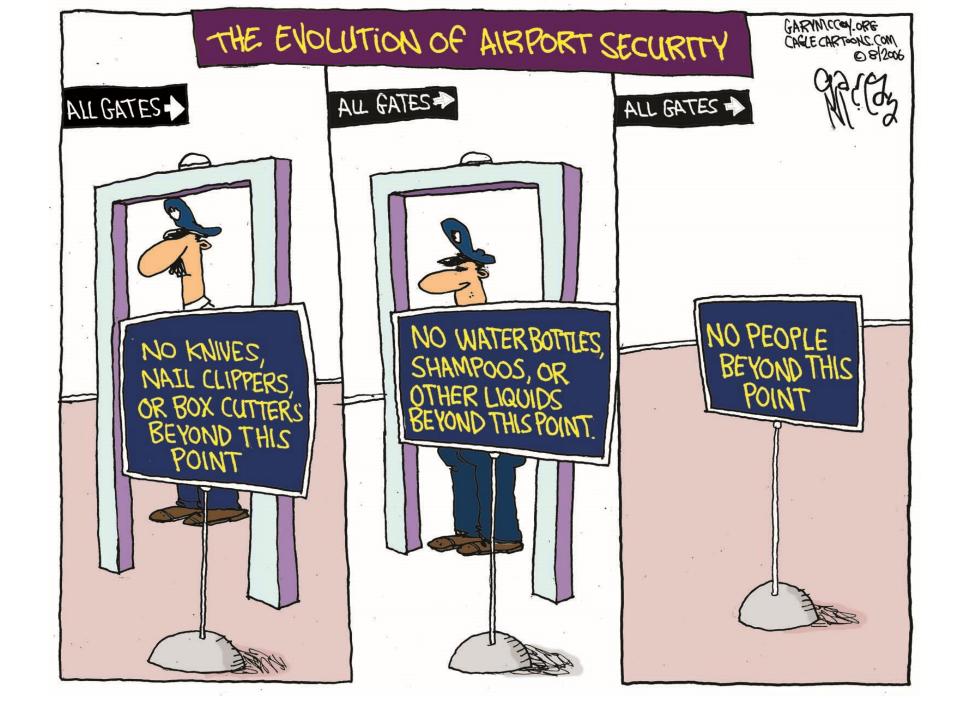
VARIABLES

- People
- Risk Assessment
- Enforcement
- Traffic Fluctuations

NON-VARIABLE

- Process
- Information
- Technology





Process - Information - Technology

Consistency = Predictability = Efficiency

CANADA vs. US						
TRUSTED FOR HIGHWAY CARRIERS	INCONSISTENT					
FAST FOR DRIVERS	INCONSISTENT					
FAST LANE ACCESS	INCONSISTENT					
RFID	INCONSISTENT					
CASH COLLECTION	INCONSISTENT					
EMANIFEST (Empty Trailers, Bar codes)	INCONSISTENT					
IN TRANSIT DATA REQUIREMENTS	CONSISTENT – EFFECTIVE MAY 2016					

The OGD/PGA Interruption (OTHER GOVERNMENT DEPARTMENTS) (PARTICIPATING GOVERNMENT AGENCY)

- ✓ RCC Regulatory Cooperation Council
- ✓ RTR Red Tape Reduction
- ✓ SWI Single Window Initiative
- Prince Rupert Pilot; Wood Packaging Inspections
- X APHIS Fees
 - Food Safety
 - ISPM-15 (International Standards For Phytosanitary Measures)

Canadian truck driver CAN:

- Deliver load from Canada to US Trailer Pool A;
- Wait to be unloaded;
- Move that same trailer (empty) to US Trailer Pool B;
- Drop trailer & hook onto a different pre-loaded Canadian trailer & move that trailer to Canada

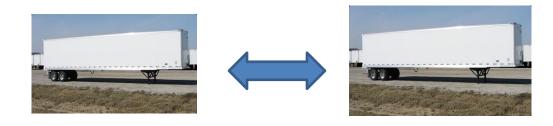
-- or -

- Deliver load from Canada to US Trailer Pool A;
- Drop that trailer (don't wait to be unloaded);
- Move a different empty trailer to US Trailer Pool B;
- Wait until that trailer is loaded & move it to Canada

Immigration

Canadian truck driver CANNOT:

- Deliver load from Canada to US Trailer Pool A;
- Drop the trailer to be unloaded later;
- Move a different empty Canadian trailer to US Trailer Pool B;
- Drop that trailer to be loaded later & hook onto a different pre-loaded Canadian trailer & move that trailer to Canada







The number of days per year (incl. partial days) spent in Canada that determines resident status.

183

You can only be a resident of either CA or US. If less than 183 days a year are spent in Canada, CA-US Tax Treaty "tie-breaker" applies to prove closer personal and economic connection to Canada, SEE MORE HERE

183 **OR LESS**

ZERO impact to CPP if you are a Canadian resident using commercial vehicle and employed by Canadian in international transportation.

ZERO



Total number of days (incl. partial days) vacation or business, allowed in the US within a three year period, without filing IRS forms

183

Years worth of travel IRS can review to determine whether you have exceeded 182 days. **involves complex formula for more information (Contact CTA for more info).

120 Days Per Year - Don't exceed and you'll be OK



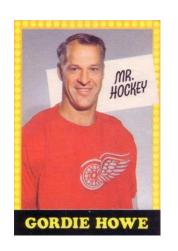
120-180 days per year in the US = file IRS Form 8840 AVAILABLE HERE

180+ days in the US = file IRS Form 8833 AVAILABLE HERE

180

Immigration

Infrastructure











- High/Low Booths
- LCV Staging Yard
- "Trusted" Lanes; segregation of traffic
- RFID into Canada?
- "True Pre-Clearance" a.k.a. "GREEN LANE"?

Pre - What?

TODAY

Truck pulls up; Engage; Release or go to secondary

PRE INSPECTION

Truck pulls up; Engage; Proceed across border; Engage again;

Release or go to secondary

PRE CLEARANCE

Truck loads at facility; sends information electronically; OGD exams done before border (and accepted on other side); Truck arrives; "GREEN LIGHT" through "GREEN LANE"

ONE STOP



TWO STOPS





Pre-Clearance/Pre-Inspection

Pre-Inspection

	Scenario	Implementation Estimated Estimated		Max Throughput	on Analysis Summary Simulation Wait Time Outputs (over full week simulation)					
_	(Season)	Cost	Cost Time		(all truck lanes open)	< 15 minutes	15 - 30 minutes	30 - 60 minutes	> 60 minutes	Overall Avera
¥	Existing Condition Baseline No Pre-Inspection (Peak Travel Season)	\$0	N/A		170 trucks/hour	68%	9%	20%	3%	22.3 minut
	Eight Pre-Inspection Lanes (Peak Travel Season)	\$61 million	4+ years ²		230 trucks/hour ⁴	92%	8%	-	-	6.3 minute
cks	Ten Pre-Inspection Lanes (Peak Travel Season)	\$64 million	4+ years ²		287 trucks/hour ⁴	94%	6%	-	-	5.8 minute
August 2013 - 11,7	Twelve Pre-Inspection Lanes (Peak Travel Season)	\$67 million	4+ years ²		345 trucks/hour ⁴	95%	5%	-	-	5.4 minute
	Modified U.S. Plaza No Pre-Inspection (Peak Travel Season)	\$65 million ⁵	<2 years		180 trucks/hour	82%	12%	6%	-	10.9 minut
	No Cash Collection No Pre-Inspection (Peak Travel Season)	\$500K - \$1 million ⁶	< 2 years		193 trucks/hour	91%	8%	1%	-	6.5 minute
	100% E-manifest No Pre-Inspection (Peak Travel Season)	\$0 ⁶	< 2 years		193 trucks/hour	93%	6%	1%	-	5.9 minute
	No Cash & 100% E-manifest No Pre-Inspection (Peak Typel Season)	\$500K - \$1 million ⁶	< 2 years		205 trucks/hour	→ 96%	4%	-	-	4.2 minute

eManifest Cash

Collection

Fixing what's "Broken"



CANADA vs. US							
TRUSTED FOR HIGHWAY CARRIERS	INCONSISTENT	 PIP /C-TPAT interchangeable; no need to belong to both Eliminate CSA (second program) for Hwy Carriers (CA) 					
FAST FOR DRIVERS	INCONSISTENT	One Card equipped with RFIDAdvance crew reporting					
FAST LANE ACCESS	INCONSISTENT	 Carrier is PIP into Canada or US Carrier is CTPAT into Canada or US FAST Driver only (no other cards) 					
RFID	INCONSISTENT	 Readers in commercial lanes (CA) Mandate RFID equipped card for all commercial drivers; Transponders are optional – not efficient 					
CASH COLLECTION	INCONSISTENT	 Account based; Eliminates Transponders (need RFID) 					
EMANIFEST	INICONICICTENIT	 Empties mandated 					

INCONSISTENT

Trucking Doesn't Discriminate

Trusted v. Not Trusted Full Truckload (TL) Less Than Truckload (LTL) Courier, Low Value High Value Overweight/Oversize Food, Seasonal, Haz-Mat Electronics, Automotive, Aerospace, OGD, and, and...



Fix Border for Trucking = Fix Border for Just About Everything

Thank You

