



# CBSA Land Ports of Entry Renewal and Real Property Strategy

Eastern Border Transportation  
Coalition  
September 12, 2018



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# Setting the stage

## CRITICAL

Interior finishes  
contain asbestos and  
lead paint

Need to import  
potable water

Power outages

Security issues

## MORALE

No dedicated  
superintendent  
space

1950s  
residential style  
buildings

Snake and rodent  
infestation

## OPERATIONAL

No PIL booths, BSO walks  
in front of vehicle or  
access via passenger side

Canopy too low  
for large vehicles

No covered  
secondary

Lack of proper bond  
room, interview room,  
storage, detention room  
and secure LAN room

South Junction, MB



# Objectives Today

- What we are building now – Current projects
- What is the rest of what we have - Current state of the CBSA portfolio
- Where we want to go – CBSA Renewal
- How to get there - CBSA Real Property Strategy
  - Real Property Investment Strategy
  - Port of Entry (POE) Typologies

# Recently Completed and In-Flight Projects

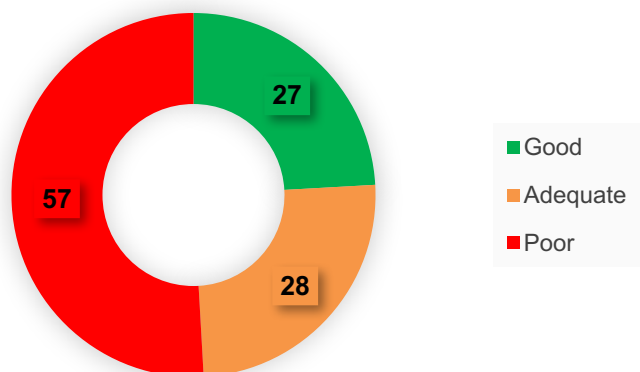
- Lansdowne – Opened June 2018
- Lacolle
- Gordie Howe International Bridge



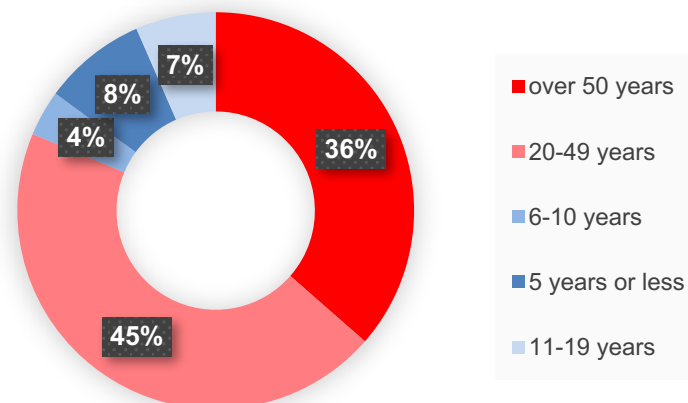


# Existing Infrastructure

State of Repair (112)  
(Functional and Physical)



Age of Land POE (107)



## For POE in the poorest condition

- Hinders migration to new technologies
- High ongoing maintenance costs
- Impedes GoC environmental targets
- Negatively impact Canada's Brand



# CBSA Renewal

- Current CBSA business model is unsustainable
- Transformation strategy premised on
  - Risk-Based Compliance
  - Leveraging technology and data analytics
  - To facilitate low-risk processing, and
  - Concentrate enforcement on known risk and anomalies
- Our work applies that transformation strategy to the Agency's border infrastructure holdings
  - Focusing on the Land Border
  - Port of Entry level of analysis
  - Leverage Pre-Clearance legislation



# Infrastructure Renewal

- Budget 2015 announced “\$440 million to expedite the replacement of border infrastructure”
- To align this investment commitment to Agency Renewal, our Team is building a comprehensive:
  - 30-year Real Property Strategy, mapping POE to new Port Types in future state
  - Premised on a significant rebuild of POE in poor condition during the 2020-2030 planning horizon
  - Coupled with remediation / renovation and ongoing maintenance
  - With an initial 5-year focus on piloting emerging capabilities while rebuilding those POE in critical state of repair
- Includes:
  - Set POE types with refined requirements to minimize footprint, leverage technology & use repeatable designs

30 Year Conditional Land Needs of Entry Real Property Strategy - Option 1

Phase 1 - POE types to be replaced in Year 1-5

Phase 2 - POE types to be replaced in Year 6-10

Phase 3 - POE types to be replaced in Year 11-15

Phase 4 - POE types to be replaced in Year 16-20

Phase 5 - POE types to be replaced in Year 21-25

Phase 6 - POE types to be replaced in Year 26-30

Phase 7 - POE types to be replaced in Year 31-35

Phase 8 - POE types to be replaced in Year 36-40

Phase 9 - POE types to be replaced in Year 41-45

Phase 10 - POE types to be replaced in Year 46-50

Phase 11 - POE types to be replaced in Year 51-55

Phase 12 - POE types to be replaced in Year 56-60

Phase 13 - POE types to be replaced in Year 61-65

Phase 14 - POE types to be replaced in Year 66-70

Phase 15 - POE types to be replaced in Year 71-75

Phase 16 - POE types to be replaced in Year 76-80

Phase 17 - POE types to be replaced in Year 81-85

Phase 18 - POE types to be replaced in Year 86-90

Phase 19 - POE types to be replaced in Year 91-95

Phase 20 - POE types to be replaced in Year 96-100

Phase 21 - POE types to be replaced in Year 101-105

Phase 22 - POE types to be replaced in Year 106-110

Phase 23 - POE types to be replaced in Year 111-115

Phase 24 - POE types to be replaced in Year 116-120

Phase 25 - POE types to be replaced in Year 121-125

Phase 26 - POE types to be replaced in Year 126-130

Phase 27 - POE types to be replaced in Year 131-135

Phase 28 - POE types to be replaced in Year 136-140

Phase 29 - POE types to be replaced in Year 141-145

Phase 30 - POE types to be replaced in Year 146-150

Phase 31 - POE types to be replaced in Year 151-155

Phase 32 - POE types to be replaced in Year 156-160

Phase 33 - POE types to be replaced in Year 161-165

Phase 34 - POE types to be replaced in Year 166-170

Phase 35 - POE types to be replaced in Year 171-175

Phase 36 - POE types to be replaced in Year 176-180

Phase 37 - POE types to be replaced in Year 181-185

Phase 38 - POE types to be replaced in Year 186-190

Phase 39 - POE types to be replaced in Year 191-195

Phase 40 - POE types to be replaced in Year 196-200

Phase 41 - POE types to be replaced in Year 201-205

Phase 42 - POE types to be replaced in Year 206-210

Phase 43 - POE types to be replaced in Year 211-215

Phase 44 - POE types to be replaced in Year 216-220

Phase 45 - POE types to be replaced in Year 221-225

Phase 46 - POE types to be replaced in Year 226-230

Phase 47 - POE types to be replaced in Year 231-235

Phase 48 - POE types to be replaced in Year 236-240

Phase 49 - POE types to be replaced in Year 241-245

Phase 50 - POE types to be replaced in Year 246-250

Phase 51 - POE types to be replaced in Year 251-255

Phase 52 - POE types to be replaced in Year 256-260

Phase 53 - POE types to be replaced in Year 261-265

Phase 54 - POE types to be replaced in Year 266-270

Phase 55 - POE types to be replaced in Year 271-275

Phase 56 - POE types to be replaced in Year 276-280

Phase 57 - POE types to be replaced in Year 281-285

Phase 58 - POE types to be replaced in Year 286-290

Phase 59 - POE types to be replaced in Year 291-295

Phase 60 - POE types to be replaced in Year 296-300

Phase 61 - POE types to be replaced in Year 301-305

Phase 62 - POE types to be replaced in Year 306-310

Phase 63 - POE types to be replaced in Year 311-315

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Phase 85 - POE types to be replaced in Year 421-425

Phase 86 - POE types to be replaced in Year 426-430

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Phase 102 - POE types to be replaced in Year 506-510

Phase 103 - POE types to be replaced in Year 511-515

Phase 104 - POE types to be replaced in Year 516-520

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Phase 106 - POE types to be replaced in Year 526-530

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Phase 109 - POE types to be replaced in Year 541-545

Phase 110 - POE types to be replaced in Year 546-550

Phase 111 - POE types to be replaced in Year 551-555

Phase 112 - POE types to be replaced in Year 556-560

Phase 113 - POE types to be replaced in Year 561-565

Phase 114 - POE types to be replaced in Year 566-570

Phase 115 - POE types to be replaced in Year 571-575

Phase 116 - POE types to be replaced in Year 576-580

Phase 117 - POE types to be replaced in Year 581-585

Phase 118 - POE types to be replaced in Year 586-590

Phase 119 - POE types to be replaced in Year 591-595

Phase 120 - POE types to be replaced in Year 596-600

Phase 121 - POE types to be replaced in Year 601-605

Phase 122 - POE types to be replaced in Year 606-610

Phase 123 - POE types to be replaced in Year 611-615

Phase 124 - POE types to be replaced in Year 616-620

Phase 125 - POE types to be replaced in Year 621-625

Phase 126 - POE types to be replaced in Year 626-630

Phase 127 - POE types to be replaced in Year 631-635

Phase 128 - POE types to be replaced in Year 636-640

Phase 129 - POE types to be replaced in Year 641-645

Phase 130 - POE types to be replaced in Year 646-650

Phase 131 - POE types to be replaced in Year 651-655

Phase 132 - POE types to be replaced in Year 656-660

Phase 133 - POE types to be replaced in Year 661-665

Phase 134 - POE types to be replaced in Year 666-670

Phase 135 - POE types to be replaced in Year 671-675

Phase 136 - POE types to be replaced in Year 676-680

Phase 137 - POE types to be replaced in Year 681-685

Phase 138 - POE types to be replaced in Year 686-690

Phase 139 - POE types to be replaced in Year 691-695

Phase 140 - POE types to be replaced in Year 696-700

Phase 141 - POE types to be replaced in Year 701-705

Phase 142 - POE types to be replaced in Year 706-710

Phase 143 - POE types to be replaced in Year 711-715

Phase 144 - POE types to be replaced in Year 716-720

Phase 145 - POE types to be replaced in Year 721-725

Phase 146 - POE types to be replaced in Year 726-730

Phase 147 - POE types to be replaced in Year 731-735

Phase 148 - POE types to be replaced in Year 736-740

Phase 149 - POE types to be replaced in Year 741-745

Phase 150 - POE types to be replaced in Year 746-750

Phase 151 - POE types to be replaced in Year 751-755

Phase 152 - POE types to be replaced in Year 756-760

Phase 153 - POE types to be replaced in Year 761-765

Phase 154 - POE types to be replaced in Year 766-770

Phase 155 - POE types to be replaced in Year 771-775

Phase 156 - POE types to be replaced in Year 776-780

Phase 157 - POE types to be replaced in Year 781-785

Phase 158 - POE types to be replaced in Year 786-790

Phase 159 - POE types to be replaced in Year 791-795

Phase 160 - POE types to be replaced in Year 796-800

Phase 161 - POE types to be replaced in Year 801-805

Phase 162 - POE types to be replaced in Year 806-810

Phase 163 - POE types to be replaced in Year 811-815

Phase 164 - POE types to be replaced in Year 816-820

Phase 165 - POE types to be replaced in Year 821-825

Phase 166 - POE types to be replaced in Year 826-830

Phase 167 - POE types to be replaced in Year 831-835

Phase 168 - POE types to be replaced in Year 836-840

Phase 169 - POE types to be replaced in Year 841-845

Phase 170 - POE types to be replaced in Year 846-850

Phase 171 - POE types to be replaced in Year 851-855

Phase 172 - POE types to be replaced in Year 856-860

Phase 173 - POE types to be replaced in Year 861-865

Phase 174 - POE types to be replaced in Year 866-870

Phase 175 - POE types to be replaced in Year 871-875

Phase 176 - POE types to be replaced in Year 876-880

Phase 177 - POE types to be replaced in Year 881-885

Phase 178 - POE types to be replaced in Year 886-890

Phase 179 - POE types to be replaced in Year 891-895

Phase 180 - POE types to be replaced in Year 896-900

Phase 181 - POE types to be replaced in Year 901-905

Phase 182 - POE types to be replaced in Year 906-910

Phase 183 - POE types to be replaced in Year 911-915

Phase 184 - POE types to be replaced in Year 916-920

Phase 185 - POE types to be replaced in Year 921-925

Phase 186 - POE types to be replaced in Year 926-930

Phase 187 - POE types to be replaced in Year 931-935

Phase 188 - POE types to be replaced in Year 936-940

Phase 189 - POE types to be replaced in Year 941-945

Phase 190 - POE types to be replaced in Year 946-950

Phase 191 - POE types to be replaced in Year 951-955

Phase 192 - POE types to be replaced in Year 956-960

Phase 193 - POE types to be replaced in Year 961-965

Phase 194 - POE types to be replaced in Year 966-970

Phase 195 - POE types to be replaced in Year 971-975

Phase 196 - POE types to be replaced in Year 976-980

Phase 197 - POE types to be replaced in Year 981-985

Phase 198 - POE types to be replaced in Year 986-990

Phase 199 - POE types to be replaced in Year 991-995

Phase 200 - POE types to be replaced in Year 996-1000

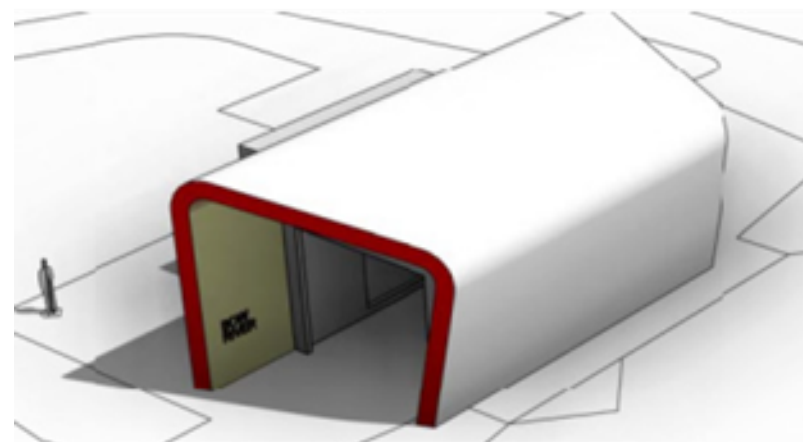


# Standardized Port Types ...

- Full service
- Base service
  - Full traveller services provided
  - No commercial offload services provided

Possible add-ons can include:

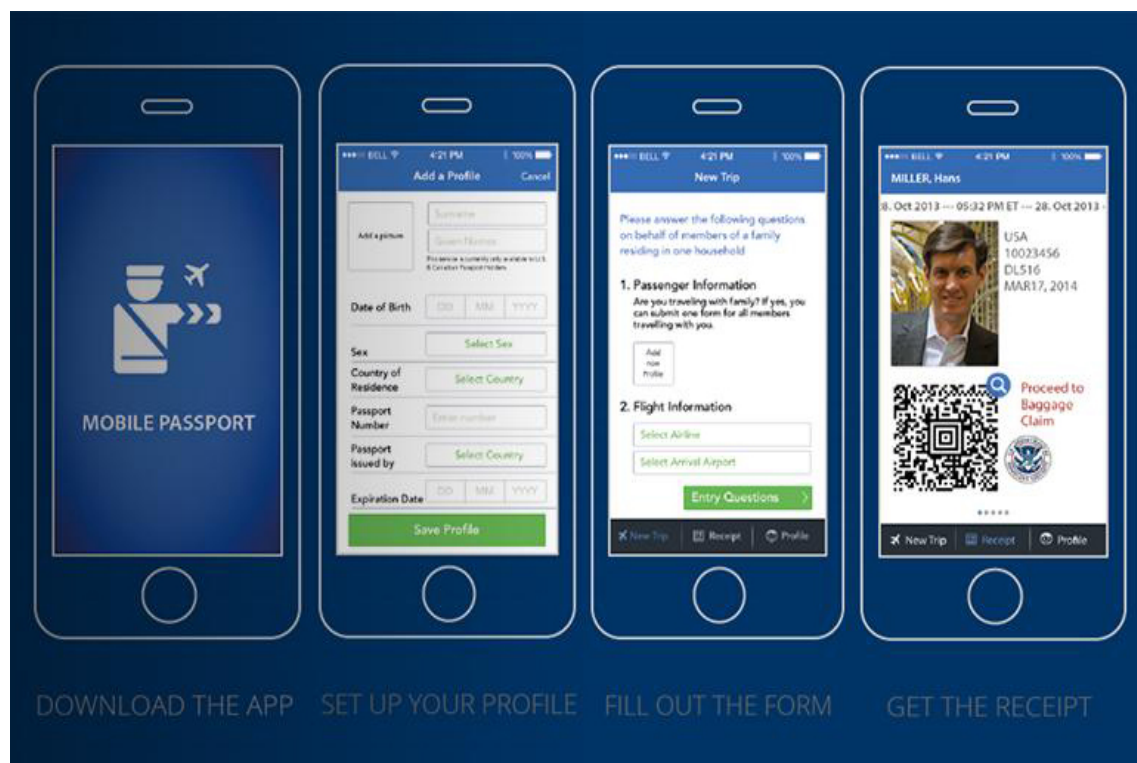
- Commercial off-load
  - Bus processing
  - RTP monitoring space
- Remote traveler processing (RTP)
- Pre-clearance





# While Leveraging Emerging Technologies and Capabilities ...

- Pre-arrival processing
- Biometrics
- Facial recognition
- Automated triaging and approval
- Vehicle to Infrastructure Communications



# This Fall

Looking to:

- Establish stronger working relationships with key stakeholders, particularly along the Can-US border
- Verify transformative technologies to introduce to phase 1
- Continue the up-front planning work to roll out the Real Property Strategy





# For Discussion

- How do we better engage with stakeholders?
- How can we combine efforts to deliver a better cross-border user experience?
- Other comments / questions?



# Thank You!

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