



Shannon Blanchard
Director Supply Chain Innovation

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PORTS OF SIGNIFICANCE



/ CANADA /

/ UNITED STATES /

/ SAINT JOHN, NB /

PRINCE RUPERT, BC

NANAIMO, BC

VANCOUVER, BC

PORT ALBERNI, BC

THUNDER BAY, ON

HAMILTON, ON

TORONTO, ON

OSHAWA, ON

QUÉBEC CITY, QC

MONTRÉAL, QC

TROIS-RIVIÈRES, QC

SEPT-ÎLES, QC

SAGUENAY, QC

BELLEDUNE, NB

HALIFAX, NS

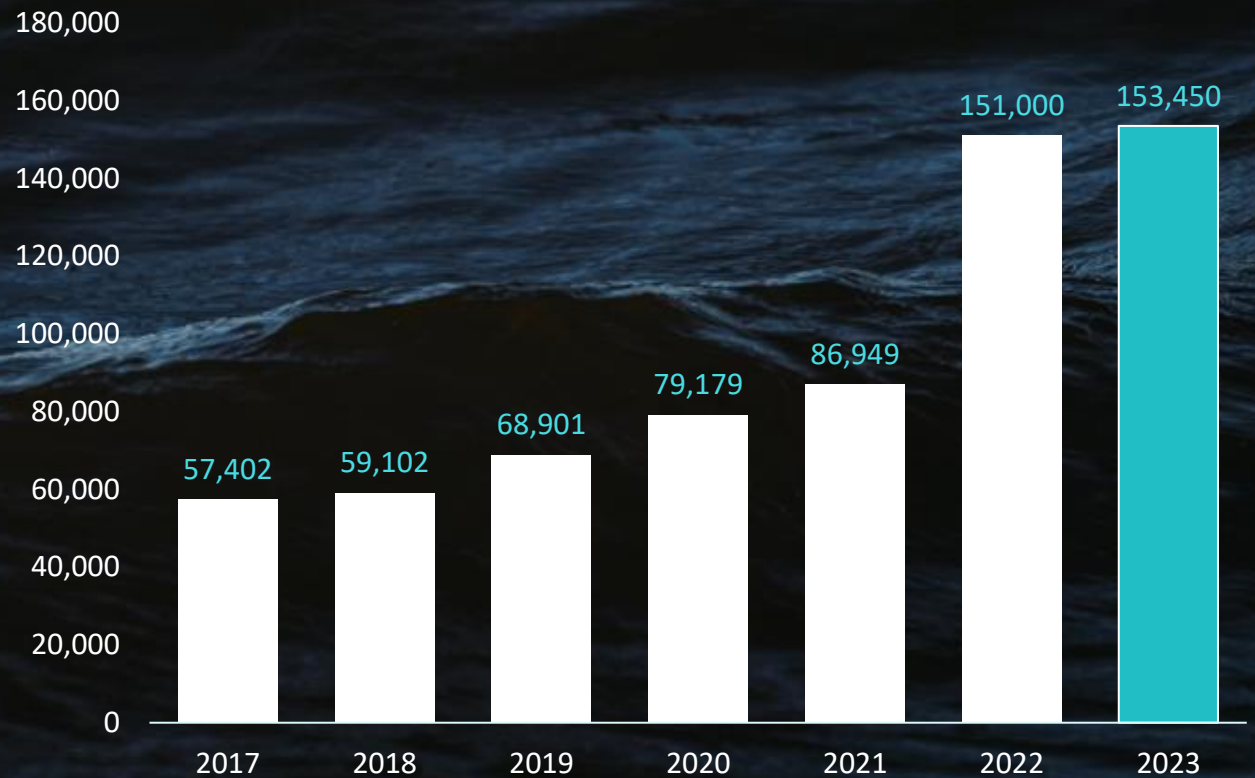
ST. JOHN'S, NL



4 GROWTH SECTORS



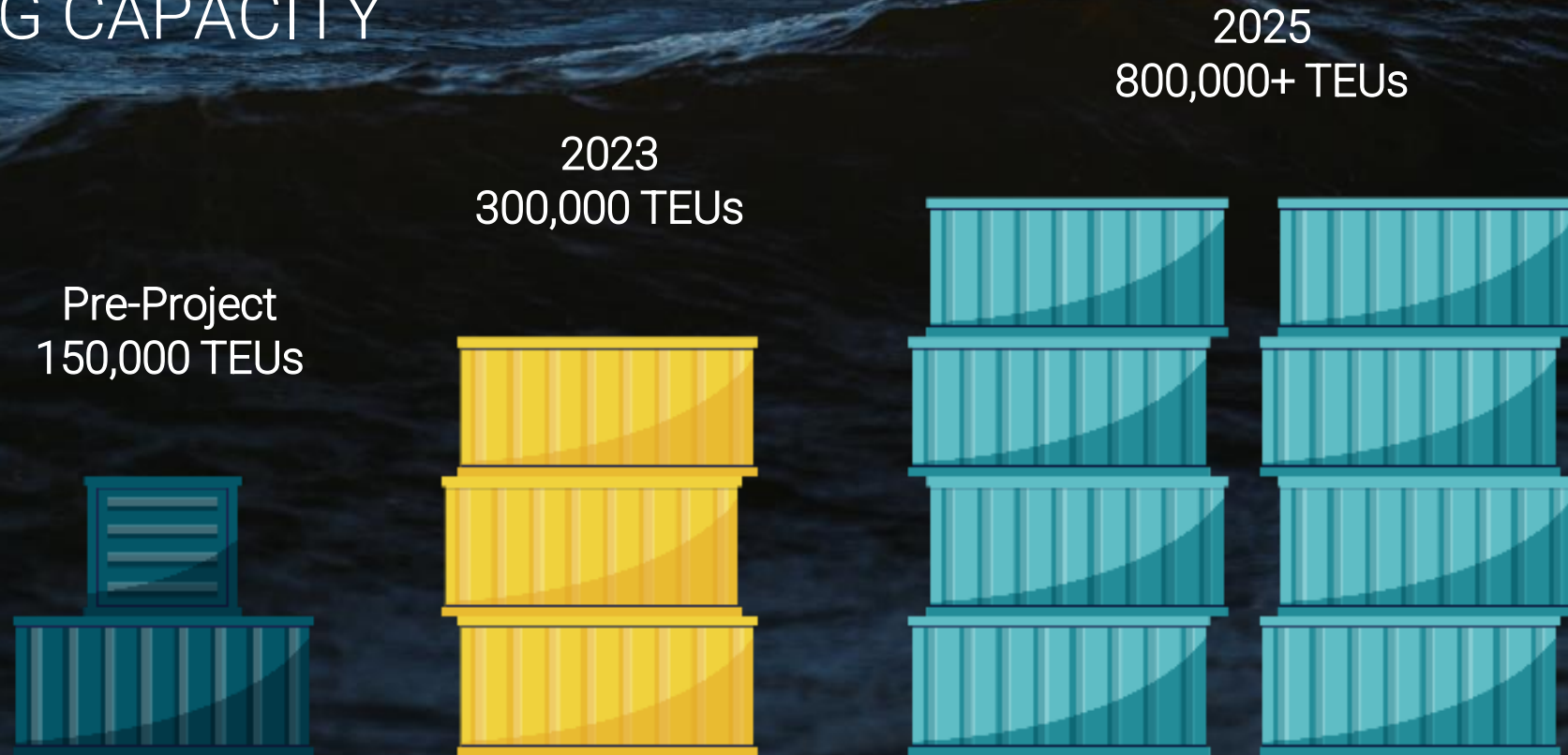
CONTAINER GROWTH



TEUs



CONTAINER
HANDLING CAPACITY





**INFRASTRUCTURE
INVESTMENT**



247M



2020



2020

2021



2020

2021

2022



2020

2021

2022

2023



2020

2021

2022

2023

2025



DP WORLD

**DP WORLD TERMINAL
SPECIFICATIONS**



**WORLD-CLASS
CONTAINER TERMINAL OPERATOR**



DP WORLD

4th LARGEST

Terminal operator in
the world

80+

Terminals globally



96 ACRE TERMINAL

Multi-purpose terminal including 4 sheds with covered warehouse storage space spanning over 500,000 ft².





4 CRANES



2 post-Panamax and 2 super-post Panamax quay cranes with the ability to work up to a 21 container-wide vessel.



DP WORLD



2 BERTHS

1 berth with 400m, draft 12.2m and
1 berth with 345m, draft 17.1m.



DP WORLD



RAIL OPTIONALITY

Connection to 3 Class I Rail providers, CPKC, CN, and CSX allowing access to Canada, the US and Mexico



REEFER CAPACITY

288 Plugs, expandable to 388

CP & CN Reefer Service

2025 – On-Port Cold Storage Facility



DP WORLD



CONTAINER TERMINAL PARTNER



PRIVATE SECTOR PARTNERS



STRATEGIC PARTNERSHIPS



Port of Saint John
Employers Association



WORKFORCE PARTNERS

GOVERNMENT PARTNERS





Hapag-Lloyd

Canada Gulf Bridge

Markets: Global

Service :
Imports/export

Hinterland: Atlantic
Canada

Cagemma

Markets:
Caribbean, Central &
South America

Service :
Import/export

Hinterland: Canada &
US Midwest/ New
England States

MCA

Markets:
North Europe &
Mediterranean

Service: Import

Hinterland: Canada &
US Midwest / New
England States

CES

Market: North
Europe, Caribbean,
Central & South
America

Service :
Import/Export

Hinterland: Canada,
US Midwest, & New
England States

AL5

Market:
North Europe

Service: Export

Hinterland: Canada
& US Midwest / New
England States



BAY FERRIES

Saint John, NB to Digby, NS

CITY	KM	MILES
Halifax	413	257
Boston	646	402
Montreal	914	586
New York	983	611
Buffalo	1370	851
Toronto	1459	907
Chicago	2220	1380



WESTERN CANADA

/ CANADA /

/ SAINT JOHN, NB /

/ UNITED STATES /

CPKC

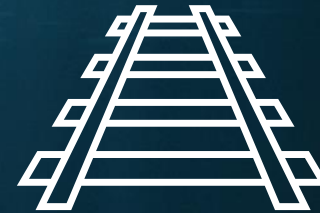
Across Canada and Mid-West
Saint John to Toronto 1303 km (810 miles)

CSX

East Coast North America
Saint John to Boston 740 km (460 miles)

CANADIAN NATIONAL (CN)

Across Canada and Mid-West
Saint John to Toronto 1585 km (985 miles)



Supply Chain Fluidity

Optimizing and Maximizing Terminal Capacity

Supply Chain Challenges



CBP – Staffing Reductions & Hours of Operation (Calais, Vanceboro & Jackman ME)



CBSA – Staffing Reductions (St. Stephen NB)



CBP/FDA – Commodity Restrictions, Misaligned Federal Regulations & Documentation Requirements



Supporting a Solution



US Federal Level – Senator Susan Collins, Washington DC
CPKC/DP World/Port Saint John GR Advocacy Alignment

US/Canada Federal Level – Port Saint John (RCC) Canada/US
Regulatory Cooperation Council



THANK YOU!